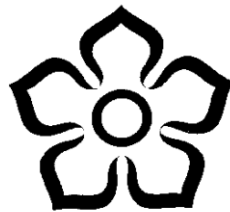


The Budget 2014/2015

Leicester City Council's Revenue Budget



Leicester
City Council

The Budget 2014/2015

Leicester City Council's Revenue Budget

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Introduction

The Council's budget is heavily influenced by the level of grant received from central government. The system of local government funding changed significantly in 2013/14, in that 50% of business rates income is now retained locally (previously, the full amount was payable to a central "pool"). However, approximately half of our net budget is still met by Government grant.

Since 2010/11 there has been substantial cutbacks to the amount of funding we receive from central government. This has affected both the general funding which supports our net budget requirement, and specific funding streams within each department's budget line.

The table below shows the funding of the Council's net budget for 2014/15, and the impact on the level of Council Tax required:

2014/15 Finance Settlement

	£m's
Net Budget Requirement	295.2
Less: External finance:	
• Revenue Support Grant	(108.7)
• New Homes Bonus	(6.2)
• Top up Grant	(43.5)
To be funded locally:	
• Locally retained Rates Income	(53.2)
• Surplus on Council Tax Collection Fund	(1.4)
Required from Council Tax	82.2

Council Tax

As shown above, the Council needs to raise £82.2m from Council Tax.

The city's share of band D council tax for 2014/15 is consequently £1,276.55, an increase of £24.90 on the figure for 2013/14.

The Council tax actually paid by citizens of Leicester also includes an amount for the office of the Police & Crime Commissioner and the fire authority. The police budget

produces a band D tax of £176.48 (an increase of £2.61) and the fire authority budget produces a band D tax of £59.25 (an increase of £0.87).

Leicester's total band D tax is therefore £1,512.28 (an increase of £28.38). However, most properties in Leicester are in band A, and therefore pay £1,008.19, less any benefits and reliefs to which they may be entitled.

Housing Revenue Account (HRA)

The HRA is an £85m ring-fenced account. Rent collected from tenants pays for the repair and maintenance of 21,900 homes. It also finances a £23m capital investment programme. Around 65% of income collected is from housing benefits. The 2014/15 rent increase is 3.2% and this has been set in line with a government formula.

Budget Summaries

This section provides summaries of:

- The Overall Council Income & Expenditure for General Fund and traded services;
- The General Fund Budget in summary 2013/14 & 2014/15;
- The General Fund Budget, total departmental cost summary.

Overall Income and Expenditure

The table below provides a simple breakdown of the Council's total expenditure across the General Fund and trading services. Schools are excluded from the analysis.

The trading services costs are analysed across the different categories below but are shown in the General Fund summary overleaf as 'Running Costs'.

	2013/2014 Budget £	% of Total	2014/2015 Budget £	% of Total
Expenditure				
Employee expenses	193,416,800	30.7	183,688,050	28.1
Running expenses	422,098,400	67.0	455,838,350	69.7
Capital financing expenses	14,408,900	2.3	14,537,700	2.2
Total Expenditure	629,924,100	100	654,064,100	100
Income				
Specific Grants & Other Income	326,555,100	51.8	358,891,700	54.9
New Homes Bonus	3,868,000	0.6	6,223,600	1.0
RSG, Council Tax & NNDR	299,501,000	47.6	288,948,800	44.1
Total Income	629,924,100	100	654,064,100	100

The General Fund Budget in Summary 2013/14 & 2014/15

	2013/14 Controllable Expenditure £000	2014/15 Controllable Expenditure £000
Divisional Budgets:		
City Development & Neighbourhoods		
Local Services & Enforcement *	24,984.0	27,150.1
Culture & Neighbourhood Services	14,938.2	15,085.7
Planning Transportation & Economic Development	21,128.8	19,837.8
City Centre	478.2	485.5
Property Services	7,195.9	6,882.0
Departmental Overheads	820.1	914.0
	69,545.2	70,355.1
Adults & Housing		
Adult Social Care & Safeguarding	64,492.0	65,855.3
Care Services & Commissioning	19,679.2	24,070.1
Public Health		13,453.0
Public Health Grant Income		(21,995.0)
Housing Services	5,991.1	5,624.3
	90,162.3	87,007.7
Education & Children's Services		
Strategic Commissioning & Business Development**	22,070.8	5,047.6
Learning, Quality & Performance Services ***	5,915.0	6,750.3
Children, Young People & Families ****	35,619.4	48,579.8
Adult Skills & Learning Services *****	(890.5)	0.0
Departmental Resources	(4,641.6)	(6,671.6)
	58,073.1	53,706.1
Corporate Resources		
Delivery Comm & Political Governance	9,125.5	7,944.8
Financial Services	7,616.9	9,147.1
Human Resources	3,971.1	2,974.0
Information Services	10,134.2	9,086.3
Legal Services	2,014.1	1,994.3
	32,861.8	31,146.5
Divisional Totals	250,642.4	242,215.4
Corporate Budgets:		
Housing Benefits (Client Payments)	527.6	527.6
Corporate Budgets	28,608.1	17,063.6
Net Recharges	(2,944.3)	(2,500.0)
Capital Finance	14,408.9	14,537.7
Total Budget	291,242.7	271,844.3
To / (from) reserves	12,126.3	23,328.1
Net Budget Requirement	303,369.0	295,172.4
Funded from:		
Revenue Support Grant	133,054.0	108,650.9
Locally Retained Rates Income	45,976.0	53,209.5
Top up Grant	42,207.0	43,537.9
Council Tax	77,690.0	82,177.9
Collection Fund Surplus	574.0	1,372.6
New Homes Bonus	3,868.0	6,223.6
	303,369.0	295,172.4

* Division formerly known as Environmental & Enforcement Services

** Reflects new structure - Division formerly known as Young Peoples Support

*** Reflects new structure - Division formerly known as Learning Services

**** Reflects new structure - Division formerly known as Social Care & Safeguarding

***** Reflects new structure - Division now part of Learning Quality & Performance Services

General Fund : Budget Summary 2014/2015

	Employee Costs £000s	Running Costs £000s	Income £000s	Total Controllable £000s	Net Recharges £000s	Capital Charges £000s	Total Budget £000s
City Development & Neighbourhoods							
Local Services & Enforcement	19,212.9	26,234.8	(18,297.6)	27,150.1	2,793.4	996.2	30,939.7
Culture & Neighbourhood Services	13,855.4	13,118.7	(11,888.4)	15,085.7	3,427.4	722.1	19,235.2
Planning Transportation & Economic Development	7,713.9	21,909.9	(9,786.0)	19,837.8	1,231.0	5,807.0	26,875.8
City Centre	164.2	361.3	(40.0)	485.5	12.1	0.0	497.6
Property Services	8,217.0	17,510.6	(18,845.6)	6,882.0	(12,159.1)	3,309.0	(1,968.1)
Departmental Overheads	815.6	98.4	0.0	914.0	198.6	3,831.6	4,944.2
Total City Development & Neighbourhoods	49,979.0	79,233.7	(58,857.6)	70,355.1	(4,496.6)	14,665.9	80,524.4
Adults & Housing							
Adult Social Care & Safeguarding	16,654.5	71,418.4	(22,217.6)	65,855.3	3,490.0	0.0	69,345.3
Care Services & Commissioning	11,366.8	26,727.2	(14,023.9)	24,070.1	2,855.4	1,419.6	28,345.1
City Public Health & Improvement	1,397.9	12,055.3	(21,995.2)	(8,542.0)	327.8	0.0	(8,214.2)
Housing Services	7,812.3	3,901.1	(6,089.0)	5,624.3	944.1	122.1	6,690.5
Total Adults & Housing	37,231.5	114,102.0	(64,325.7)	87,007.7	7,617.3	1,541.7	96,166.7
Education & Children's Services							
Strategic Commissioning & Business Development	4,934.5	8,273.6	(8,160.5)	5,047.6	972.6	0.0	6,020.2
Learning, Quality & Performance Services	17,968.8	27,058.8	(38,277.3)	6,750.3	2,343.5	0.0	9,093.8
Children, Young People and Families	32,398.3	31,168.3	(14,986.8)	48,579.8	4,866.3	0.0	53,446.1
Departmental Resources	3,287.8	417.0	(10,376.4)	(6,671.6)	1,226.9	9,513.7	4,069.0
Total Education & Children's Services	58,589.4	66,917.7	(71,801.0)	53,706.1	9,409.3	9,513.7	72,629.1
Corporate Resources & Support							
Delivery Communications & Political Governance	4,907.0	3,801.1	(763.3)	7,944.8	(903.1)	0.0	7,041.7
Financial Services							
Financial Support	6,669.1	1,292.8	(1,970.3)	5,991.6	(6,117.4)	0.0	(125.8)
Revenues & Benefits	5,791.9	1,293.4	(3,881.7)	3,203.6	1,514.0	79.3	4,796.9
Human Resources	4,177.0	307.8	(1,558.9)	2,925.9	(2,925.9)	0.0	0.0
Information Services	9,703.0	5,049.5	(5,666.2)	9,086.3	(9,293.1)	264.3	57.5
Legal Services	3,620.2	597.8	(2,223.7)	1,994.3	(1,177.7)	0.0	816.6
Corporate					0.0		0.0
Total Corporate Resources Department	34,868.2	12,342.4	(16,064.1)	31,146.5	(18,903.2)	343.6	12,586.9
Housing Benefits (Client Payments)	0.0	141,270.9	(140,743.3)	527.6	0.0	0.0	527.6
Corporate Budgets	3,020.0	41,971.7	(4,600.0)	40,391.7	3,873.2	(11,527.2)	32,737.7
TOTAL GENERAL FUND 2014/2015	183,688.1	455,838.4	(356,391.7)	283,134.7	(2,500.0)	14,537.7	295,172.4
2013/14	193,416.8	422,098.4	(335,737.1)	279,778.1	(2,944.3)	14,408.9	291,242.7

City Development & Neighbourhoods

The City Development and Neighbourhoods Department aims to make Leicester a great city for living, working , visiting and staying. The Department brings together divisions responsible for local services in neighbourhoods and communities, economic strategy, regeneration, the environment, culture, heritage, sport, leisure and tourism and Property management. Key initiatives include the Economic Action Plan, Connecting Leicester, marketing the City to employers and visitors, heritage access improvements, the Story of Leicester, the discovery of King Richard III , and transforming neighbourhood services

Divisions:

Local Services & Enforcement

Culture & Neighbourhood Services

Planning Transportation & Economic Development

City Centre

Property Services

Departmental Overheads

Budget Summary

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City Development & Neighbourhoods

Local Services & Enforcement : Budget Summary 2014/2015

Budget Ceiling	Employee Costs £000s	Running Costs £000s	Income £000s	Total Controllable £000s	Net Recharges £000s	Capital Charges £000s	Total Budget £000s
Divisional Management	161.1	200.4	(0.9)	360.6	353.7	9.8	724.1
Street Scene Enforcement	2,731.4	488.1	(1,195.0)	2,024.5	354.2	0.0	2,378.7
Business Regulation	2,069.3	266.2	(521.1)	1,814.4	194.1	0.0	2,008.5
Licensing & Pollution	660.0	170.1	(1,073.3)	(243.2)	77.5	0.0	(165.7)
Cleansing & Waste Management	6,712.4	20,356.3	(8,666.4)	18,402.3	1,059.8	0.0	19,462.1
Parks & Open Spaces	6,619.1	4,069.9	(6,772.7)	3,916.3	691.4	963.0	5,570.7
Community Safety	259.6	683.8	(68.2)	875.2	62.7	23.4	961.3
TOTAL LOCAL SERVICES & ENFORCEMENT	19,212.9	26,234.8	(18,297.6)	27,150.1	2,793.4	996.2	30,939.7

City Development & Neighbourhoods

Culture & Neighbourhood Services : Budget Summary 2014/2015

Budget Ceiling	Employee Costs £000s	Running Costs £000s	Income £000s	Total Controllable £000s	Net Recharges £000s	Capital Charges £000s	Total Budget £000s
Arts and Museums	4,058.5	5,998.9	(4,471.1)	5,586.3	430.9	187.3	6,204.5
Library Services	2,446.0	1,296.2	(288.7)	3,453.5	324.0	3.7	3,781.2
Sports Services	5,215.3	3,494.1	(5,296.7)	3,412.7	743.7	504.4	4,660.8
Community Services	1,979.2	2,224.4	(1,695.3)	2,508.3	286.2	26.7	2,821.2
Divisional Management	156.4	105.1	(136.6)	124.9	1,642.6	0.0	1,767.5
TOTAL CULTURE & NEIGHBOURHOOD SERVICES	13,855.4	13,118.7	(11,888.4)	15,085.7	3,427.4	722.1	19,235.2

City Development & Neighbourhoods

Planning Transportation & Economic Development : Budget Summary 2014/2015

Budget Ceiling	Employee Costs £000s	Running Costs £000s	Income £000s	Total Controllable £000s	Net Recharges £000s	Capital Charges £000s	Total Budget £000s
Transport Strategy	2,031.2	12,894.1	(5,466.6)	9,458.7	387.7	23.8	9,870.2
Traffic Management	2,037.4	1,832.0	(1,730.0)	2,139.4	173.1	22.0	2,334.5
Highways Design & Maintenance	205.6	6,228.4	(4.0)	6,430.0	99.1	5,734.5	12,263.6
Planning	2,261.6	177.2	(1,264.5)	1,174.3	323.8	0.0	1,498.1
Economic Regeneration & Enterprise	1,036.4	605.6	(1,218.0)	424.0	154.8	0.0	578.8
Divisional Management	141.7	172.6	(102.9)	211.4	92.5	26.7	330.6
				0.0			0.0
TOTAL PLANNING TRANSPORTATION & ECONOMIC DEVELOPMENT	7,713.9	21,909.9	(9,786.0)	19,837.8	1,231.0	5,807.0	26,875.8

City Development & Neighbourhoods

City Centre : Budget Summary 2014/2015

Budget Ceiling	Employee Costs £000s	Running Costs £000s	Income £000s	Total Controllable £000s	Net Recharges £000s	Capital Charges £000s	Total Budget £000s
City Centre	164.2	361.3	(40.0)	485.5	12.1	0.0	497.6
TOTAL CITY CENTRE	164.2	361.3	(40.0)	485.5	12.1	0.0	497.6

City Development & Neighbourhoods

Property Services : Budget Summary 2014/2015

Budget Ceiling	Employee Costs £000s	Running Costs £000s	Income £000s	Total Controllable £000s	Net Recharges £000s	Capital Charges £000s	Total Budget £000s
Property Management	6,413.9	10,066.9	(9,443.5)	7,037.3	(12,240.0)	2,112.1	(3,090.6)
Environment team	283.9	34.4	(4.9)	313.4	18.1	0.0	331.5
Markets	637.2	693.2	(1,745.3)	(414.9)	62.8	0.0	(352.1)
Energy Management	584.3	128.3	(519.2)	193.4	0.0	0.0	193.4
Fleet Management (Trading)	297.7	6,587.8	(7,132.7)	(247.2)	0.0	1,196.9	949.7
TOTAL PROPERTY SERVICES	8,217.0	17,510.6	(18,845.6)	6,882.0	(12,159.1)	3,309.0	(1,968.1)

City Development & Neighbourhoods

Departmental Overheads : Budget Summary 2014/2015

Budget Ceiling	Employee Costs £000s	Running Costs £000s	Income £000s	Total Controllable £000s	Net Recharges £000s	Capital Charges £000s	Total Budget £000s
Departmental Overheads	815.6	98.4	0.0	914.0	198.6	3,831.6	4,944.2
TOTAL DEPARTMENTAL OVERHEADS	815.6	98.4	0.0	914.0	198.6	3,831.6	4,944.2

Adults, Public Health & Housing

Services with expenditure met from the General Fund include the following:

Adult Social Care & Safeguarding

Responsible for managing Community Care statutory services for adults and older people including Mental Health Act services. Provision of specialist personal care and support services through residential care, day care, domiciliary care, social work and occupational therapy, using its own services and by working with the Independent sectors and the NHS

Care Services & Commissioning

Responsible for operational and strategic business support. This includes business systems, property and asset management, marketing and communications, performance management, equalities, planning, service development, business support, procurement and contracting (including housing related support). This division has the responsibility for in-house residential care and the in-house day services. This division also provides the business link to the corporately managed Human Resources, Health & Safety, ICT functions, Financial Services and Staff Development

Public Health Services

Responsible for providing leadership, advice, commissioning and other implementation actions to improve health, assure health protection and, through public health advice to the NHS improve health care. Some functions are mandated by the Secretary of State for Health, including: Sexual Health services, Health protection, Public Health advice to the NHS, The National Child Measurement Programme, NHS Health Checks, Joint Strategic Needs Assessment, Pharmaceutical Needs Assessment, Community Acquired Infection Control, Clinical Governance and, from October 2015, Health Visiting. The authority is also empowered to commission, on the basis of need, services related to the Public Health Outcomes Framework.

Housing Renewal Service

Supports improvements to the standard of private sector housing through advice, disabled facilities grants and the Handy Person Service. Works with private sector landlords and homeowners to bring empty properties back into use.

Housing Options

Provides a housing advice service and ensures the Council meets its statutory duties with regard to homelessness. This includes the assessment of homelessness through the Single Access and Referral Service, maintenance of the Housing Register, and advice on how to access accommodation in the private sector.

Housing Development

Works to increase the supply of affordable housing in the city either as council funded projects or working with other social housing providers to help facilitate the development of new affordable housing.

Homelessness prevention

The council provides and commissions a range of services to support people threatened with homelessness by providing advice through Housing Options, housing related floating support services and a rough sleeper team. Provides accommodation for people assessed as statutory homeless or who meet the councils' eligibility criteria for temporary accommodation. The service provides support to enable people to move into independent accommodation as quickly as possible.

Divisions:

Adult Social Care & Safeguarding
Care Service & Commissioning
Public Health & Improvement
Housing Services

Budget Summary

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Adults & Housing Department

Adult Social Care & Safeguarding: Budget Summary 2014/2015

Budget Ceiling	Employee Costs £000s	Running Costs £000s	Income £000s	Total Controllable £000s	Net Recharges £000s	Capital Charges £000s	Total Budget £000s
Management	529.6	46.0	(556.0)	19.6	131.3	0.0	150.9
Safeguarding & Emergency Duty Team	959.4	322.1	(84.6)	1,196.9	73.6	0.0	1,270.5
Independent Living	3,874.9	658.9	(503.9)	4,029.9	610.0	0.0	4,639.9
Assessments & Commissioning	11,290.6	70,391.4	(21,073.1)	60,608.9	2,675.1	0.0	63,284.0
TOTAL ADULT SOCIAL CARE & SAFEGUARDING	16,654.5	71,418.4	(22,217.6)	65,855.3	3,490.0	0.0	69,345.3

Adults & Housing Department

Care Services & Commissioning : Budget Summary 2014/2015

Budget Ceiling	Employee Costs £000s	Running Costs £000s	Income £000s	Total Controllable £000s	Net Recharges £000s	Capital Charges £000s	Total Budget £000s
Care Services Management	146.3	97.2	0.0	243.5	9.0	0.0	252.5
Residential Care (In-House)	2,422.1	765.4	(1,841.3)	1,346.2	718.5	0.8	2,065.5
Day Opportunities (In-House)	4,335.7	(274.7)	(172.4)	3,888.6	484.4	0.0	4,373.0
Commissioned Services	3,739.6	18,110.0	(9,946.9)	11,902.7	943.1	1,418.8	14,264.6
Drugs & Alcohol Action Team	341.4	8,005.0	(2,062.3)	6,284.1	143.9	0.0	6,428.0
Directorate	381.7	24.3	(1.0)	405.0	556.5	0.0	961.5
TOTAL CARE SERVICES AND COMMISSIONING	11,366.8	26,727.2	(14,023.9)	24,070.1	2,855.4	1,419.6	28,345.1

Adults & Housing Department

Public Health & Improvement : Budget Summary 2014/2015

Budget Ceiling	Employee Costs £000s	Running Costs £000s	Income £000s	Total Controllable £000s	Net Recharges £000s	Capital Charges £000s	Total Budget £000s
Sexual health	0.0	4,192.6	0.0	4,192.6	70.0	0.0	4,262.6
NHS Health Checks	0.0	1,101.0	0.0	1,101.0	19.4	0.0	1,120.4
Children 5-19	0.0	1,921.7	0.0	1,921.7	27.8	0.0	1,949.5
Smoking & tobacco	0.0	1,227.0	0.0	1,227.0	17.2	0.0	1,244.2
Substance Misuse	0.0	462.5	0.0	462.5	85.9	0.0	548.4
Physical Activity	0.0	992.5	0.0	992.5	9.4	0.0	1,001.9
Other public health	1,397.9	2,158.0	0.0	3,555.9	98.1	0.0	3,654.0
Public Health Grant Income	0.0	0.0	(21,995.2)	(21,995.2)	0.0	0.0	(21,995.2)
TOTAL PUBLIC HEALTH & IMPROVEMENT	1,397.9	12,055.3	(21,995.2)	(8,542.0)	327.8	0.0	(8,214.2)

Adults & Housing Department

Housing Services : Budget Summary 2014/2015

Budget Ceiling	Employee Costs £000s	Running Costs £000s	Income £000s	Total Controllable £000s	Net Recharges £000s	Capital Charges £000s	Total Budget £000s
Housing Services	7,812.3	3,901.1	(6,089.0)	5,624.3	944.1	122.1	6,690.5
TOTAL HOUSING SERVICES	7,812.3	3,901.1	(6,089.0)	5,624.3	944.1	122.1	6,690.5

Education & Children's Services

The department works in partnership with schools and others to improve the quality of education in the city. It also provides specialist services to vulnerable children and young people, including those with special educational needs and disabilities. Over 100 schools and almost 150 other settings are supported.

The department provides support services to children and their families. These services include schools meals, assistance with transport to get to school and school crossing patrols. The service is also responsible for admissions, school organisation and pupil place planning. The department provides statutory services to children in need. This includes assessments of children in need of protection as well as fostering and adoption services. It also provides advice and guidance on protection throughout the council. The department provides a range of early prevention services to improve the life chances of young people and their families. This includes our education welfare service, which supports school attendance; work with children who are excluded from school or are at risk of being excluded; and support to family intervention projects. The service manages the council's 23 children's centres , which provide a range of services (e.g. childcare, learning, parenting support and health services) from a single location. It also supports nursery education, operates the youth service and the separate youth offending service

Divisions:

Budget Summary

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Learning Quality and Performance Services	Pg 19
Children, Young People and Families	Pg 20
Departmental Resources	Pg 21

Education & Children's Services

Strategic Commissioning & Business Development : Budget Summary 2014/2015

Budget Ceiling	Employee Costs £000s	Running Costs £000s	Income £000s	Total Controllable £000s	Net Recharges £000s	Capital Charges £000s	Total Budget £000s
Divisional Budgets	295.1	129.5	0.0	424.6	(22.1)	0.0	402.5
School Support Services	1,202.3	4,770.2	(1,237.9)	4,734.6	994.7	0.0	5,729.3
Operational Transport	3,437.1	3,373.9	(6,922.6)	(111.6)	0.0	0.0	(111.6)
TOTAL STRATEGIC COMMISSIONING & BUSINESS DEVELOPMENT	4,934.5	8,273.6	(8,160.5)	5,047.6	972.6	0.0	6,020.2

Education & Children's Services

Learning, Quality and Performance Services : Budget Summary 2014/2015

Budget Ceiling	Employee Costs £000s	Running Costs £000s	Income £000s	Total Controllable £000s	Net Recharges £000s	Capital Charges £000s	Total Budget £000s
Raising Achievement	3,246.4	3,127.1	(3,858.1)	2,515.4	370.0	0.0	2,885.4
Behaviour Services (Secondary Pupil Referral Unit)	1,687.1	494.4	(2,181.5)	0.0	157.6	0.0	157.6
Special Education Needs & Disabilities Service	8,019.3	22,162.0	(26,805.2)	3,376.1	1,126.4	0.0	4,502.5
BSF Learning	187.9	(187.9)	0.0	0.0	10.3	0.0	10.3
Safeguarding & Quality Assurance	1,683.5	208.0	(135.8)	1,755.7	232.8	0.0	1,988.5
Adult Skills & Learning Service	3,144.6	1,255.2	(5,296.7)	(896.9)	446.4	0.0	(450.5)
TOTAL LEARNING QUALITY AND PERFORMANCE SERVICES	17,968.8	27,058.8	(38,277.3)	6,750.3	2,343.5	0.0	9,093.8

Education & Children's Services

Children, Young People and Families : Budget Summary 2014/2015

Budget Ceiling	Employee Costs £000s	Running Costs £000s	Income £000s	Total Controllable £000s	Net Recharges £000s	Capital Charges £000s	Total Budget £000s
Divisional Budgets	0.0	0.0	0.0	0.0	336.3	0.0	336.3
Children In Need	5,798.4	1,510.3	0.0	7,308.7	566.3	0.0	7,875.0
Looked After Children	10,187.7	16,350.6	(183.2)	26,355.1	1,787.2	0.0	28,142.3
Early Help Targeted Services	10,897.9	12,244.7	(13,302.9)	9,839.7	1,362.9	0.0	11,202.6
Early Help Specialist Services (includes Attendance & YOS)	5,514.3	1,062.7	(1,500.7)	5,076.3	813.6	0.0	5,889.9
TOTAL CHILDREN ,YOUNG PEOPLE AND FAMILIES	32,398.3	31,168.3	(14,986.8)	48,579.8	4,866.3	0.0	53,446.1

Education & Children's Services

Departmental Resources : Budget Summary 2014/2015

Budget Ceiling	Employee Costs £000s	Running Costs £000s	Income £000s	Total Controllable £000s	Net Recharges £000s	Capital Charges £000s	Total Budget £000s
Departmental Resources	3,287.8	417.0	(4,102.8)	(398.0)	1,226.9	9,513.7	10,342.6
Education Services Grant	0.0	0.0	(6,273.6)	(6,273.6)	0.0	0.0	(6,273.6)
TOTAL DEPARTMENTAL RESOURCES	3,287.8	417.0	(10,376.4)	(6,671.6)	1,226.9	9,513.7	4,069.0

Corporate Resources and Support

The Corporate Resources and Support divisions provide services to the public and to other council departments. Services to the public include customer service centres, the Councils website and registration of births deaths and marriages. Services that support the work of other departments include finance , legal , human resources and information services

Corporate Resources Department : Budget Summary 2014/2015

Budget Ceiling	Employee Costs £000s	Running Costs £000s	Income £000s	Total Controllable £000s	Net Recharges £000s	Capital Charges £000s	Total Budget £000s
Delivery Communications & Political Governance	4,907.0	3,801.1	(763.3)	7,944.8	(903.1)	0.0	7,041.7
Financial Services							
Financial Support	6,669.1	1,292.8	(1,970.3)	5,991.6	(6,117.4)	0.0	(125.8)
Revenues & Benefits	5,791.9	1,293.4	(3,881.7)	3,203.6	1,514.0	79.3	4,796.9
Human Resources	4,177.0	307.8	(1,558.9)	2,925.9	(2,925.9)	0.0	0.0
Information Services	9,703.0	5,049.5	(5,666.2)	9,086.3	(9,293.1)	264.3	57.5
Legal Services	3,620.2	597.8	(2,223.7)	1,994.3	(1,177.7)	0.0	816.6
TOTAL CORPORATE RESOURCES	34,868.2	12,342.4	(16,064.1)	31,146.5	(18,903.2)	343.6	12,586.9

Housing Revenue Account

	2014/2015 Budget £000's
Income	
Rent - Dwellings	(78,484)
Other Income	(6,575)
Total Income	(85,059)
Expenditure	
Tenancy Management	21,647
Repairs & Maintenance	30,822
Funding for HRA Capital Programme	23,303
Capital Financing Costs	9,010
Bad Debt Provision	1,200
Savings to be identified	(1,000)
Total Expenditure	84,982
(Surplus) / Deficit for Year	(77)
Working Balances B/Fwd	(14,472)
WORKING BALANCES C/FWD	(14,549)